

**11th Annual
Sacramento Regional
Affordable Housing Summit**

Thursday, October 30, 2025



The Road Ahead: California's New Housing and Homelessness Agency



Marina Wiant



Sasha Kergan



Tony Sertich



Anya Lawler
Moderator

Business, Consumer Services and Housing Agency



CALIFORNIA HOUSING AND HOMELESSNESS AGENCY



VISION

**A CALIFORNIA WHERE CIVIL RIGHTS ARE
SAFEGUARDED AND EVERYONE HAS A PLACE
TO CALL HOME.**

WHO WE ARE

BUSINESS, CONSUMER SERVICES AND HOUSING AGENCY (BCSH)



BCSH funds and facilitates the preservation and expansion of safe, **affordable housing**; advances statewide collaborative efforts to prevent and end **homelessness**; licenses **and regulates over 4 million professionals**, businesses, and financial services; and safeguards and enforces California's **civil rights** laws.

- Alcoholic Beverage Control Board
- California Interagency Council on Homelessness
- California Horse Racing Board
- California Housing Finance Agency
- Cannabis Control Appeals Panel
- Civil Rights Department
- Department of Alcoholic Beverage Control
- Department of Cannabis Control
- Department of Consumer Affairs
- Department of Financial Protection and Innovation
- Department of Housing and Community Development
- Department of Real Estate

REORGANIZATION

The Business, Consumer Services and Housing Agency will be reorganized into two agencies on **July 1, 2026**, focused on improving state housing policy, consumer protection, and service delivery:

- **California Housing and Homelessness Agency (CHHA):** Dedicated to addressing the full spectrum of California's housing needs.
- **Business and Consumer Services Agency (BCSA):** Dedicated to providing effective and efficient regulation and focused consumer protection



BUSINESS AND CONSUMER SERVICES AGENCY (BCSA)



BCSA will improve how consumers and businesses interact with government by establishing a state agency exclusively focused on strengthening consumer protection, increasing regulatory efficiency, and enhancing licensing and enforcement functions.

CALIFORNIA HOUSING AND HOMELESSNESS AGENCY (CHHA)



CHHA will be responsible for addressing the housing needs of all Californians – from people experiencing homelessness to first-time homebuyers.

This multi-year implementation is an opportunity to lift what works from across state government and apply it to the state's housing programs.

ENGAGE WITH BCSSH

Reach out to us at outreach@bcsh.ca.gov or use the QR code below to take a quick survey.



Addressing Homelessness in a Time of Change



Amber Kemp



Erica Plumb



William Pavao

Moderator



Joe Smith



Lisa Bates



Transforming the health
of the communities we serve,
one person at a time

*Amber Kemp, MBA, Vice President, Medi-Cal Strategy, Execution, and Engagement
October 2025*

Why we're in business

OUR PURPOSE

Transforming the health
of the community, one person at a time

What we work to achieve

OUR MISSION

Better health outcomes at lower costs

What we represent

OUR PILLARS



Focus
on the Individual



Whole
Health



Active Local
Involvement

What drives our activity

OUR BELIEFS

We believe healthier individuals create more vibrant families and communities.

We believe treating people with kindness, respect and dignity empowers healthy decisions.

We believe we have a responsibility to remove barriers and make it simple to get well, stay well, and be well

We believe in treating the whole person, not just the physical body.

We believe local partnerships enable meaningful, accessible healthcare.

Coverage for Every Stage of Life – Sacramento County



Health Net serves members through Medi-Cal, Wellcare, Ambetter, small business and large employer plans.

More than 85 percent of our members (in all 58 counties for Commercial and 14 counties for Medi-Cal) have coverage through a government-sponsored plan.

MEDI-CAL PLANS IN 14 COUNTIES

-  Health Net Community Solutions
Direct Contract with DHCS
-  Local County Partners
Subcontractor to local plan



FOUNDED IN CALIFORNIA IN 1979



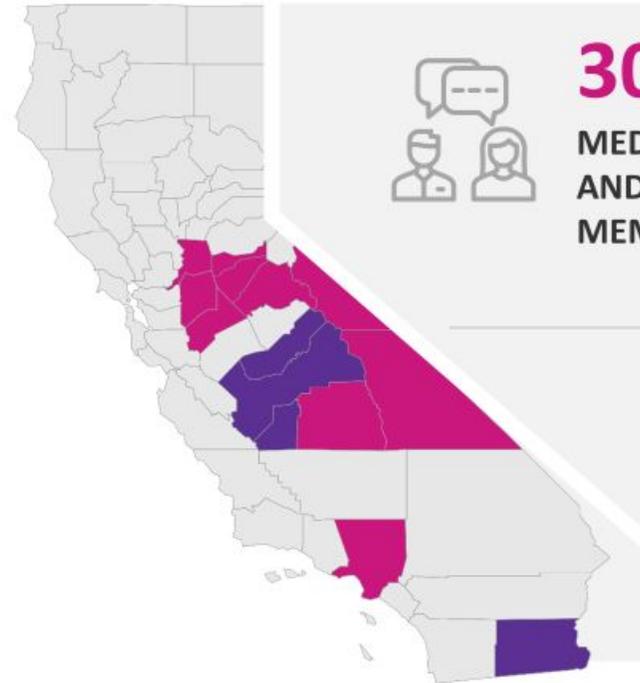
5,700+ EMPLOYEES IN CALIFORNIA*



2.5M+ CALIFORNIA MEMBERS



25+ YEARS MEDI-CAL



300,000+
MEDI-CAL HEALTH AND DENTAL MEMBERS SERVED



330,000+
MEDI-CAL, MEDICARE AND COMMERCIAL (INCLUDING COVERED CALIFORNIA) MEMBERS



1,000
EMPLOYEES

2,453
PRACTITIONERS AND 7 HOSPITALS

Services/Approach to Care: Local Leadership and Community Engagement Model



We have deepened our county engagement and leadership to be responsive to local needs and align our work with local and state priorities

- Gather local **feedback to improve performance**, through mechanisms such as stakeholder interviews, advisory committees, and member and provider surveys
- Increase our **impact** in the community
- Deliver on our **purpose** to transform the health of the community one person at a time
- Deploy **community facing** team members and leaders
- Strengthen our **local presence** and the **quality** of our partnerships
- **Inform** local communities of Health Net initiatives and programs that address community needs
- **Collaborate** with county behavioral health and local health jurisdictions on CHA/CHIP planning, Community Reinvestment planning, and Behavioral Health Transformation

Health Net's Path to Medi-Cal Transformation

Health Net's investments and commitments prior to the launch of the state's *California Advancing and Innovating Medi-Cal (CalAIM) initiative* laid the groundwork for today's Medi-Cal transformation. Health Net stays ahead of the curve by listening to our local partners and investing in innovative, community-driven solutions to advance the goals of CalAIM.

Health Net Investments prior to CalAIM launch

Through strategic initiatives, Health Net invested \$100 million in over 500 community-based programs that were foundational to the 2022 launch of CalAIM.



Street Medicine Strategy

Invested \$2.5 million since 2017 to MLK Community Hospital's street medicine program (Precursor to Street Medicine updates to ECM.)



Birth Equity Strategy

LA County Doula Pilot Program, Sept 2017, \$550K – first MCP-funded Medi-Cal doula program. (pre-cursor to Doula Services Medi-Cal benefit)



Birth Equity Strategy

Cherished Futures for Black Moms & Babies, 2019, \$800K birth equity grant (pre-cursor to Birth Equity Medi-Cal benefit)



Community Health Workers Strategy

Health navigator grants in 2019 to Sacramento City College and San Diego Community College, and Promotora program in Madera County (precursors to CHW Medi-Cal benefit)



Workforce Strategy

Grant to Charles Drew University to train residents to leverage telehealth in underserved areas, Nov 2020 (Precursor to ECM).



Housing Strategy

\$90K grant in 2021 to fund the start up of Sacramento Street Medicine, a multidisciplinary team supporting the unhoused. (Precursor to Housing updates to ECM).



Children & Youth Strategy

\$552,000 grant in 2021/2022 to Early Smiles Sacramento for school-based oral health program. (Precursor to Children & Youth ECM benefit)



Behavioral Health Strategy

\$3 million grant in 2021 to Hazel Health, a provider of telehealth services in K-12 schools (Precursor to Student Behavioral Health Incentive Program initiative)

DHCS CalAIM Milestones

California launched its program to transform Medi-Cal, CalAIM, in January of 2022, with programs rolling out over several years.



Enhanced Care Management (ECM) and Community Supports (CS) Launch, Jan 2022



Community Health Workers (CHW) as a Medi-Cal Benefit, July 2022



Student Behavioral Health Incentive Program (SBHIP) initiative, Jan 2022



Doula Services as a Medi-Cal Benefit, Jan 2023



Children & Youth ECM benefit, July 2023



Birth Equity Medi-Cal benefit, Jan 2024



Housing and Street Medicine updates to ECM in 2024

2016

2017

2019

2020/2021

2022

2023

2024

2025

How We Support Our Members in Sacramento County

Housing – Health Net invested more than **\$5.5 million** over multiple years to support **homeless prevention, housing placement, and housing availability** in Sacramento County.

Behavioral Health – Through Non-Specialty Mental Health Services and other behavioral health programs, Health Net helps **provide mental health services** for those who are pregnant, children, in need of substance use services, LGBTQ+ and more.

Dental – Health Net is the **only health plan** that offers Medi-Cal dental and medical coverage in Sacramento and Los Angeles counties. **More than 1 million Californians** can get this coverage for little to no cost.

Whole Person Health – Through Enhanced Care Management (ECM), Health Net **helps members with complex care needs** connect with high-touch, person-centered, case management where they live, seek care or prefer to access services.

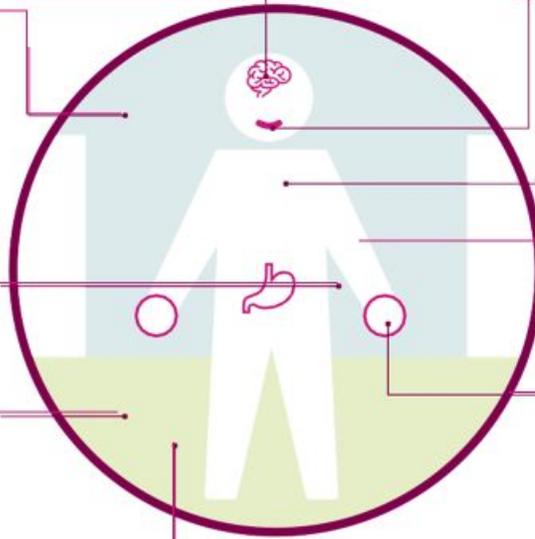
Food Insecurity – Health Net partners with Mom's Meals and local providers through CalAIM. Members get a custom menu and nutrition plan along with a **care manager and dietitian**.

Workforce – Health Net invests in the recruitment, retention and education of a broad range of professionals that help **enhance member access to quality care** and strengthen the healthcare workforce.

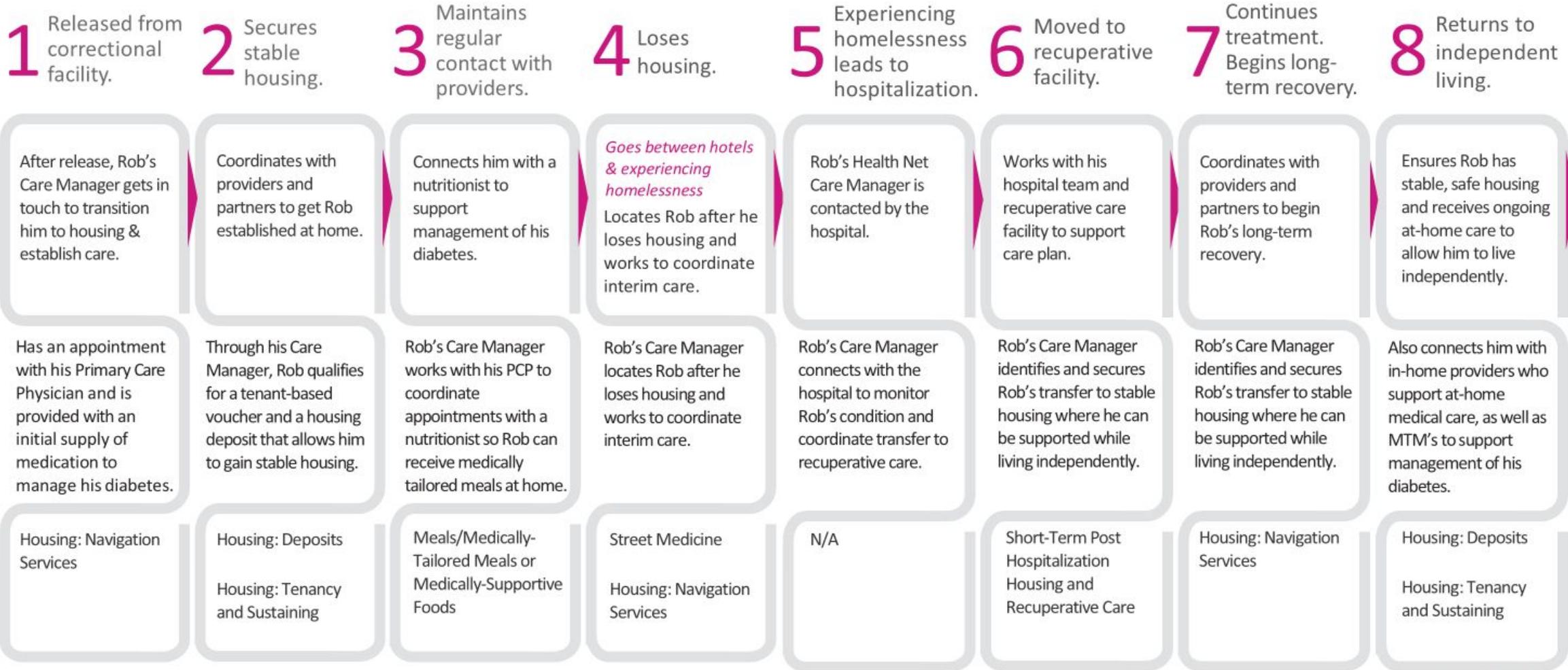
Street Medicine Foundations Course – Health Net awarded a \$1.5 million grant to USC Keck School of Medicine to deliver a statewide in-person course designed to teach the foundations of **delivering primary care to people experiencing unsheltered homelessness** in their lived environment.

Sacramento Street Medicine – Health Net has partnered with several local providers including Elica Health Centers, Sacramento Street Medicine, and WellSpace Health, to deliver **high quality street medicine programs** that align with the mission and goals of CalAIM.

Health Equity – Data guides Health Net's mission – and our local partnerships and targeted care strategies **deliver the equitable, measurable health outcomes** for which we're known. We back these strategies with grants to clinics, school districts and many other local partners.



A Member's Journey Through Health Net's Medi-Cal Ecosystem



Conclusion

Rob's Health Net Care Manager maintains contact with Rob and his providers to check on his wellbeing and help to address any new needs as they arise.

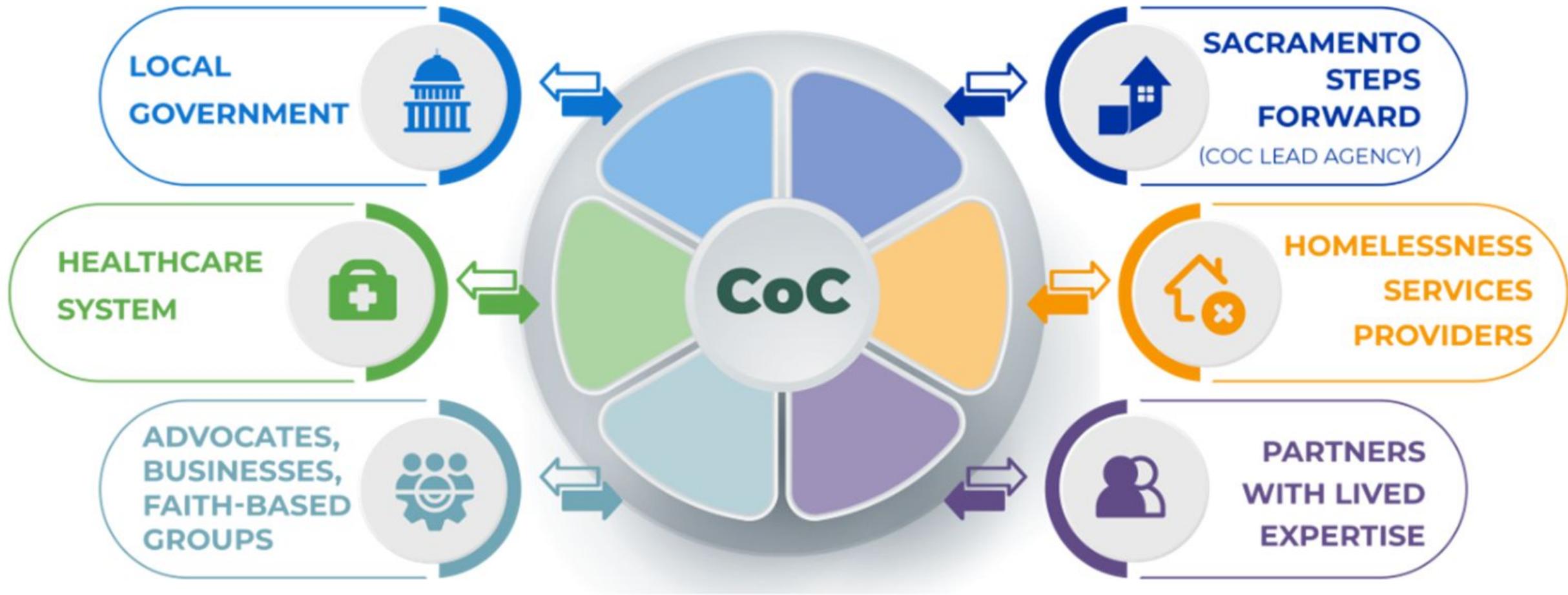


Questions?

Local CoC Structure:

The Sacramento Continuum of Care (CoC) is a 32-member board representing agencies that serve people experiencing or formerly experiencing homelessness, along with other key community partners across all cities and unincorporated areas of Sacramento County.

The CoC operates through 10 committees to ensure broad community input and engagement. Together with the CoC Lead Agency, it oversees membership, local planning, performance reporting, and compliance with HUD requirements. Responsibilities include conducting the Point-in-Time Count, completing annual gaps analyses, setting community service standards, managing HMIS and Coordinated Access systems, and preparing applications for HUD CoC and other funding opportunities.





mercy HOUSING

OUR MISSION: TO CREATE STABLE, VIBRANT, AND HEALTHY COMMUNITIES BY DEVELOPING, FINANCING, AND OPERATING AFFORDABLE, PROGRAM-ENRICHED HOUSING FOR FAMILIES, SENIORS, AND PEOPLE WITH SPECIAL NEEDS WHO LACK THE ECONOMIC RESOURCES TO ACCESS QUALITY HOUSING OPPORTUNITIES.

Family



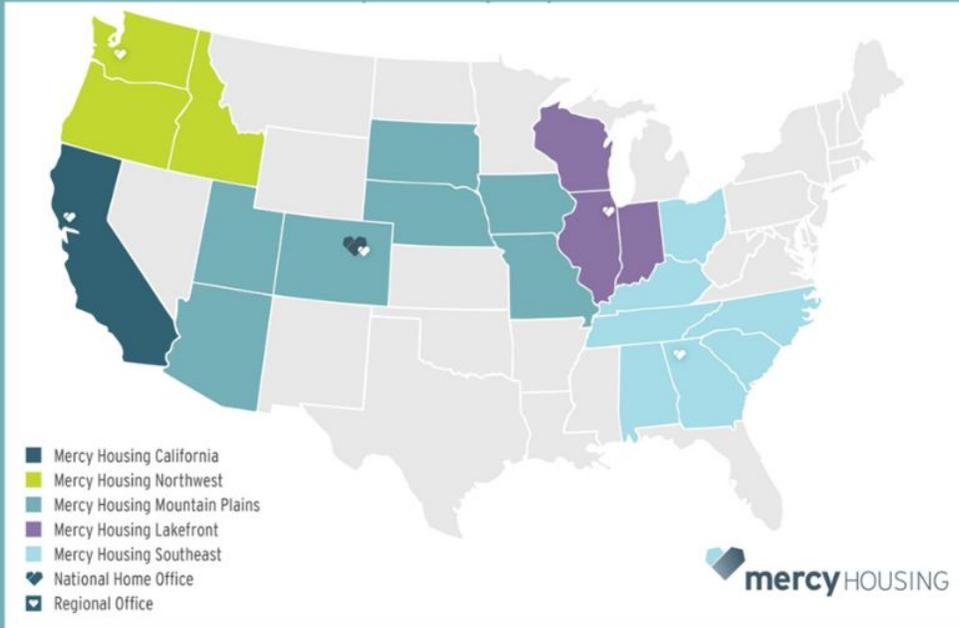
Permanent
Supportive



Senior



NATIONAL MISSION, LOCAL IMPACT



48
Properties

3,163
Apartment Homes

7,000
Residents

Greater Sacramento Region

166
Properties

12,160
Apartment Homes

21,592
Residents

Mercy Housing California



RECENT AFFORDABLE COMMUNITIES

200

190 Family
Affordable & 10
Supportive



134

PSH Homes



100

PSH Homes



85

PSH Homes



48

Family Affordable
Homes



78

58 Family
Affordable &
20 PSH





By the numbers...



REGIONAL SUPPORTIVE HOUSING

Service Providers



100% PSH or Mixed Supportive Communities

15

14

1,010

Supportive Apartments

9

Direct Services Funding Streams

Advancing Our Equity Agenda in Troubling Times



Kim Williams



Tamika L'Ecluse



Tiffany Wilson



Cathy Creswell
Moderator



**SACRAMENTO
INVESTMENT
WITHOUT
DISPLACEMENT**

Sacramento Housing Alliance
Regional Affordable Housing Summit
October 30, 2025

SIWD Members



Aggie Square and How We Got Here



Amazing new Opportunity for Sacramento

The primary concern: *indirect displacement*

Aggie Square will bring 5000 jobs to an already rapidly gentrifying community, but only offers less than 200 housing units as part of the project...Where were all these people going to live? How will they be commuting?

What is a Community Benefits Agreement?

Large **projects can have positive and negative impacts** on nearby neighborhoods.

CBA's give communities more control over the impacts.

CBA's reduce negative impacts for people who live near the project and increase positive ones by:

- Requiring specific benefits identified by the community
- Ensuring projects benefit and promote prosperity for all residents
- Acting as an agreement between the developer and the community - often with city (government) involvement.

What is the CBA?



Community Benefits Agreement.

The CBA is an agreement between public or private institutions and the contractors, unions and community representatives working on large public works projects.

Minimum Benefits to the Community

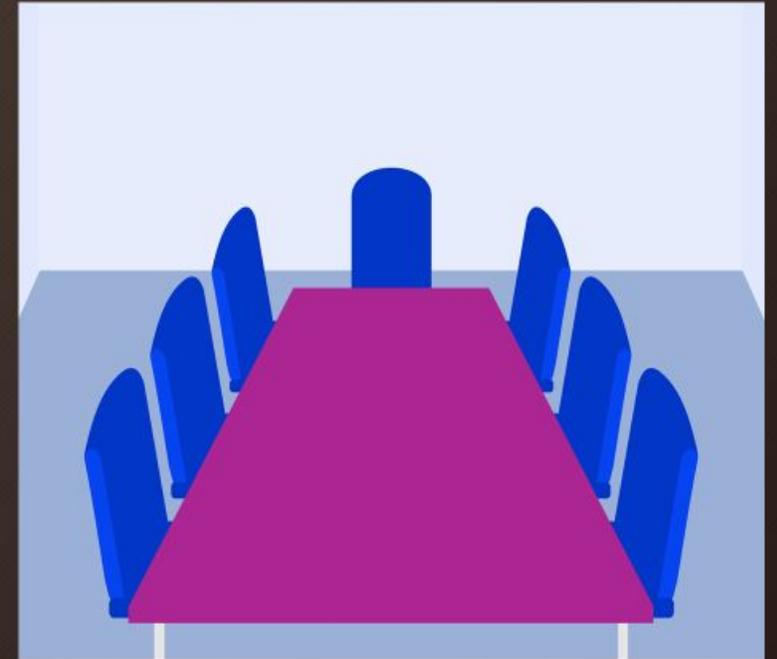


SIWD wanted **specific minimum benefits** to make sure residents can stay in their neighborhood, like:

- Housing
- Transportation
- Workforce development
- Small/local business protections

Community Voice & Negotiation Empowerment

- The community needs to have a **direct role** in the CBA negotiation.
- Residents represent the **people most threatened** by the impact of large developments in their communities.
- They deserve **equitable access** to the decision-making process **as the experts** on their neighborhoods.



Aggie Square and The CBPA



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THE CALIFORNIA AGGIE

SERVING THE UC DAVIS CAMPUS AND COMMUNITY SINCE 1955 THEAGGIE.ORG VOLUME 138, ISSUE 12 | THURSDAY, JANUARY 21, 2021

LAWSUITS CLAIM UC UC DAVIS' AGGIE SQUARE PROJECT BRINGS GENTRIFICATION AND ENVIRONMENTAL IMPACTS TO OAK PARK NEIGHBORHOOD

The university is planning to move forward with its schedule for design and construction of Phase 1 despite the lawsuits, according to a UC Davis administrator

BY ANNETTE CAMPOS
compos@theaggie.org

Sacramento Investment Without Displacement (SIWD), a local community group, and UC employer union AFSCME 3299 have filed lawsuits against the UC Davis Aggie Square project being built in the Oak Park neighborhood in Sacramento.

The lawsuits filed against the UC Board of Regents claim that the Aggie Square project, a \$1.1 billion investment from UC Davis, is in violation of the California Environmental Quality Act (CEQA) through its failure to properly mitigate air pollution and housing displacement. The project is being designed as an innovation hub that will bring forth new research facilities for students and employees.

"We don't seek to stop or delay Aggie Square," said Erica Jaramilla, a board member of SIWD and long-term resident of Oak Park. "We only seek to ensure that it's the best project it can be for UC Davis, our city, for our community. We're seeking to ensure existing residents, predominantly low-income communities of color, equitably reap the benefits that the project can bring. We want to make sure that the residents that are currently here who aren't making a lot of money right now, especially because of the pandemic, are going to be prioritized."

AFSCME 3299's lawsuit states similar concerns about the Aggie Square project, with some UC employees being directly impacted by it.

"AFSCME Local 3299 represents more

than 3,000 Sacramento area workers, including hundreds that live in the neighborhoods that will be most directly affected by the proposed Aggie Square development," Todd Strubhouse said, the spokesman for AFSCME 3299, via email. "Aggie Square's Supplemental EIR fails to comply with the CEQA statute in a number of substantive ways—including that not limited to its failure to analyze or address the housing, health and transit needs of the families that will inevitably bear the

brunt of this development's impacts on air quality, traffic congestion and housing affordability."

Despite the lawsuits, Matt Dukich, the UC Davis director of environmental planning and local government relations, stated in an email that the university is planning to move forward with its schedule for design and construction of Phase 1. Dukich referred to UC Davis' compliance with the CEQA and its completion of the environmental review of the impacts of the

project and said that UC Davis cannot comment on the legal aspects of pending litigation.

Mayor Darrell Steinberg of Sacramento, who has been collaborating on the project with UC Davis, along with Sacramento Councilmembers Jay Schreiner and Eric Goetts, released a joint statement criticizing the lawsuit, commenting on the lawsuit's potential delay on the project and calling it both, "unfortunate and, ultimately, unproductive."

"There is no community benefits agreement without a project. Five thousand union construction jobs and 3,500-4,000 ongoing jobs, many of which will be reserved for local residents, will be lost without a project," the statement reads.

Kevin Ferritis, the executive director of the Sacramento-Sierra Building and Construction Trades Council, also commented on the lawsuit in the same statement.

"This lawsuit sends a direct message to thousands of would-be workers that it is better for them to receive unemployment checks than to have a job that pays living wages and benefits," Ferritis said.

Jaramilla, however, said claims like Ferritis' are meant to scare people and the aim of the lawsuit is to ensure UC Davis follows state law.

"The narrative that the city is putting out is that, saying that this is going to threaten that investment from happening, this is going to threaten people's opportunity for jobs," Jaramilla said.

AGGIESQUARELAWSUIT 11



A digital illustration shows future development at Aggie Square in Sacramento, California. (UC Davis/Courtesy)

UC DAVIS EXTENDS COVID-19 VACCINATIONS TO PATIENTS

Wins from the initial campaign

The City-UC Davis CBPA:

- **\$50 Million for affordable housing** (\$10 million directed to help people stay in their current homes)
- 25% local hire
- An employment development center, and local educational programs for career pathways to Aggie Square

UC DAVIS | **CITY OF SACRAMENTO** | **WEXFORD SCIENCE+TECHNOLOGY**

AGGIE SQUARE

Highlights of the Community Benefits Partnership Agreement
For City Council approval on April 6, 2021

What is Aggie Square?
Aggie Square is a \$1.1 billion proposed project located at the UC Davis Sacramento campus near Stockton Boulevard and Broadway. Unlike the typical university campus, the project will locate private industry and community organizations alongside university programs. In so doing, Aggie Square will create a state-of-the-art hub for research, innovation and education, designed to promote inclusive economic development for Sacramento neighborhoods and for the greater region.

What is the Aggie Square Community Benefits Partnership Agreement (CBPA)?
The CBPA is an agreement among UC Davis, Wexford Science and Technology, and the City in response to input from the community over the past 3 years. The CBPA includes commitments for providing jobs and job training, affordable housing, better transportation options, youth education programs and other benefits for local residents and communities of interest, especially those who have not historically benefited from economic development.

Since May 2018, the Aggie Square planning team and the City conducted **over 90 community and stakeholder meetings** to listen, learn about community needs and share progress. Below are highlights from the CBPA in response to those needs:

- \$50+ MILLION FOR AFFORDABLE HOUSING**
 - **\$20 million** from City of Sacramento and Sacramento Housing and Redevelopment Agency affordable housing resources
 - **\$16 million** present value (\$20 million over 45 years) from real estate taxes generated by private industry
 - **\$5 million** from fundraising efforts for anti-displacement programs in partnership with the City of Sacramento and UC Davis
- JOBS FOR LOCAL COMMUNITY MEMBERS**
 - **5,000** construction jobs
 - **20%+** of projected 3,500 - 4,000 employeesTo facilitate this goal, UC Davis, Wexford Science and Technology and the City are working in partnership with industry, workforce development groups, organized labor and community colleges.
- ANNUAL FUND FOR NEIGHBORHOOD PRIORITIES**
 - Target of **\$150,000 per year** to support youth opportunities, local entrepreneurs, public art, minority and veteran-owned businesses, and workforce developmentTo generate early results on community priorities, the Aggie Square Community Partnership – a coalition of neighborhood voices – will set priorities for a fund supported by Wexford Science and Technology.
- BROADWAY AND STOCKTON IMPROVEMENTS**
 - **Up to \$11 million** contributed by UC DavisTo promote walking, biking and transit use along Stockton Boulevard and improve the intersection at Stockton and Broadway, UC Davis will contribute up to 50% (up to \$11 million) to the cost of improvements recommended by the City.

AGGIE SQUARE

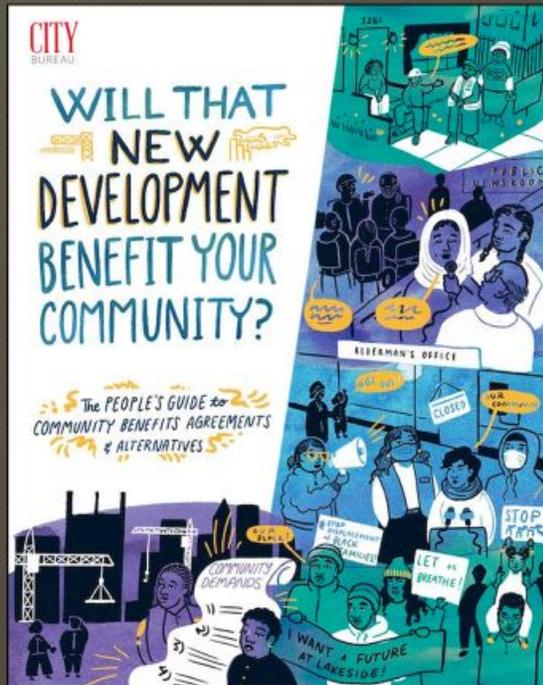
For more information about the community benefits partnership agreement, please see aggiesquare.ucdavis.edu

3/23/21

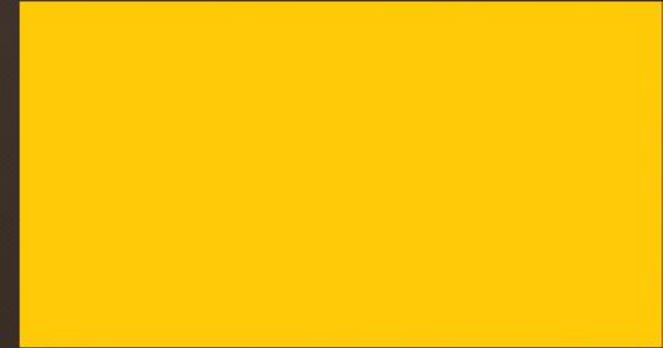
Wins from the initial campaign continued

The SIWD-UC Davis-City legal settlement required:

- Further programs to prevent the displacement of residents
- Commitments to address unmet transportation needs on the Stockton corridor
- A small-business protection program
- An agreement by the city to work with SIWD to develop a “Community Benefits Ordinance” for projects like this in the future...which is what brings us here today



CBA Ordinance Research



The Research Questions

- Why enact a CBA ordinance?
- What makes a CBA ordinance effective?
- What is included in CBA ordinances?
- How have communities benefited from CBA ordinances?



Why enact a CBA Ordinance



- ✓ Mitigate negative impacts of significant development projects
- 👥 Ensure the community shares in the benefits of the new development
- 🏢 Address gaps in the land use policy
- 👤 Provide continuity and consistency in the local planning and development process when leadership changes
- 📊 Avoid a project-by-project approach

Representation



INEFFECTIVE CBA

- Community not involved
- Signatories do not have previous CBA negotiating experience

EFFECTIVE CBA

- Those most impacted by the project are involved
- Well-organized coalition leads negotiations
- Signatories have CBA experience

Transparent & Inclusive



INEFFECTIVE CBA

- Negotiations are secret, exclusive, and/or rushed

EFFECTIVE CBA

- Robust input process
- Transparency with the community
- Those who want to be involved are involved

Community Benefits



INEFFECTIVE CBA

- Vague aspirational terms, such as good-faith or for consideration, with few details
- Does not address community needs
- Commitments are voluntary

EFFECTIVE CBA

- Detailed, concrete, and measurable terms
- Addresses needs identified by the community
- Specific, measurable commitments with dollar amounts attached

Enforcement



INEFFECTIVE CBA

- Does not address agreement violation
- Overly burdensome enforcement and arbitration process
- Not enforceable against third parties, contractors and tenants

EFFECTIVE CBA

- Monetary damages and injunctive relief are explicitly available
- Specific, clearly defined oversight and reporting process with record-keeping requirements
- Enforceable against third parties and successors of each party

CBA Ordinances Reviewed

- City of Detroit, MI
- City of Richmond, CA
- City of St. Petersburg, FL
- Los Angeles County, CA



Kickstarter: Scale of Development



City of Richmond

- \$100k from the City (i.e., loan, tax credits, infrastructure costs), - or -
- Transfer of ownership or lease rights for city-owned property, - or -
- Subject to a development agreement

Los Angeles County

- Public-private project with a \$10M+ budget or 50,000 sq ft floor area
- Excludes affordable housing projects

Who Negotiates Benefits



City of Detroit	<ul style="list-style-type: none">• 9-member Neighborhood Advisory Council• Live within 300 feet of the project• Selected by residents, the planning director, city council members
City of St. Petersburg	<ul style="list-style-type: none">• 4 ad-hoc members, join a standing committee• Live within 1 mile of the project• Chosen by mayor and city council

How is Community Involved



- City of Detroit = 1 public meeting
- Los Angeles County = 4 public meetings (*before & during development*)

Benefits



City of St. Petersburg

Options include:

- Affordable or workforce housing
- Environmental resiliency and sustainability
- Public infrastructure
- Neighborhood health and safety
- Economic development

Los Angeles County

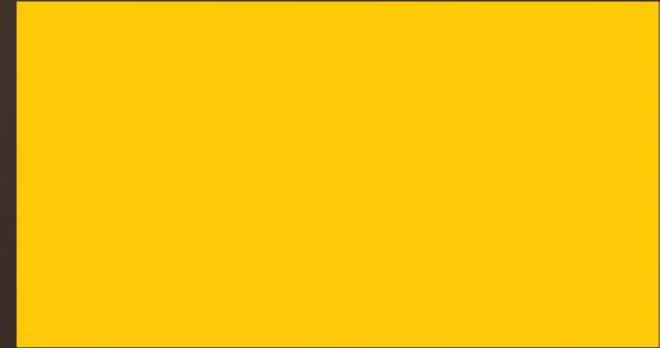
- 30% local hiring requirement
- 20% affordable housing
- Developer funds monitoring costs
- 25% small business utilization goal

Oversight and Enforcement



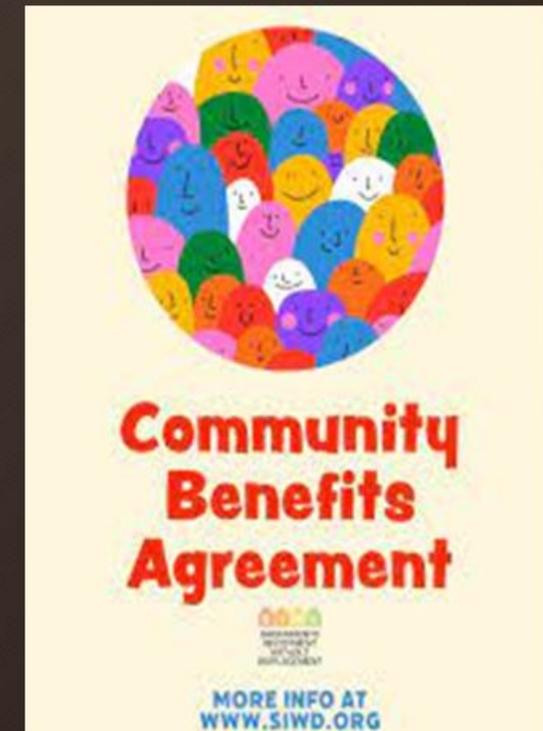
- **City of Detroit** = Enforcement Committee (city staff)
- **City of St. Petersburg** = Community Benefits Advisory Council
- **Los Angeles County** = The County CEO

Outcomes



What is a Community Benefits Agreement Ordinance?

- A community benefits ordinance (CBO) requires developers and other groups to create CBAs (Community Benefits Agreements) when large projects happen.
- This ordinance would outline when CBAs would be required, what would go into them, and who would be involved in the process of creating the CBA.



Public Money and Investment



SIWD

- \$3 million
- Most types of public investment

City

- \$10 million
- Some public investment

Large Business Interests

- \$50 million
- Minimal public investment

Enforcement of CBAs and Community Oversight



SIWD

- Clear tools to enforce CBAs to ensuring the community receives the benefits directly their neighborhoods.
- Community residents and owners are included in enforcement and oversight.

City

- Does not require or specify how the ordinance will be enforced.
- Does not explicitly include community voice, enforcement or oversight

Benefits

- Equitable kickstarter
- The City's proposal did not include the community as part of the negotiations.
- The City of Sacramento did not include specific benefits, which gives developers maximum flexibility and little accountability. This hurts communities that are already under-resourced.



Lessons Learned

- Start early
- Gather resident and business owner input
- Not a “no,” just not right now
- Keep residents engaged & informed
- Impact of changing demographics
- COVID-19 transitions
- Build a broad coalition of organizations and residents
- Share decision-making and co-design of policy



How the work has continued

Committees

Regular meetings with UCD & the City of Sacramento

Advancing the small business protection program

SIWD bi-weekly coalition meetings

Monitor development

Explore other CBA opportunities

Continue building the coalition

Create new partnerships



Questions?

Thank You!

- Kim Williams, Executive Director, Sacramento Investment Without Displacement
- Tamika L'Ecluse, Executive Director, Sacramento Community Land Trust
- Tiffany Wilson, Social Research & Evaluation Consultant

One Region, Shared Goals: Elected Officials on Housing and Homelessness



Bobbie Singh-Allen

Mayor, Elk Grove



Jayna Karpinski-Costa

Mayor, Citrus Heights



Linda Budge

Councilmember, Rancho Cordova



Gabriela Herrera

Moderator



Sarah Aquino

Mayor, Folsom



Patrick Kennedy

Supervisor, Sacramento County

HOW WE ARE CHANGING AND INNOVATING

City of Citrus Heights

Over the past five years, the City of Citrus Heights has made significant progress in expanding access to affordable housing. With the support of key community partners, the City has successfully delivered several impactful projects aimed at addressing housing needs for low-income and vulnerable populations



Citrus Heights Beautification Crew

Sayonara Drive Neighborhood Revitalization Project



Auburn Oaks Projects

Sunrise Pointe Apartments